

January 25, 2010

Dear Business Owner:

The Northeast Ohio Regional Sewer District (NEORS) invites you to a focus group of business owners who provide construction and construction-related professional services. The sessions are part of the District's study of diversity in its contracting and subcontracting activities. These important sessions provide an opportunity to relate your experiences doing business in both the public and private marketplace, including your experiences with NEORS. Your insight and experience will help to identify needed improvements and support the District's strategic objectives.

NEORS has engaged NERA Economic Consulting as the prime consultant for the diversity study. The focus groups are part of the business interview component of the study. Colette Holt, a nationally recognized attorney on diversity programs, will conduct the sessions.

The focus groups will be held at the NEORS offices at various times; please see the information below for dates and locations. The sessions will last approximately one and a half hours. Breakfast, lunch or snacks will be provided.

Location: 3900 Euclid Avenue, Cleveland, OH 44115		
March 3, 2010	9:30 – 11:30 a.m.	Architectural, engineering and other construction-related consulting firms
March 3, 2010	12:30 – 2:30 p.m.	Construction contractors, subcontractors, suppliers and related firms
March 3, 2010	3:00 – 5:00 p.m.	Goods and Services providers

To reserve your space at the appropriate session and to receive security and parking details, please contact NERA at 866-756-NERA (866-756-6372) or businessinterviews@nera.com. Persons with disabilities who may require special accommodations should contact NERA no later than one (1) week prior to the meeting. If you would like general information about the study, please contact Katie Waag, NEORS's Study Director, at 216-881-6600 ext. 6828.

We look forward to your participation.

Sincerely,



Julius Ciaccia, Jr.